10 PRINCIPLES FOR URBAN GOVERNANCE

- 1. The City Government shall be run by a directly elected Mayor: Mayor to function as the executive head of a City Government, directly elected by Mumbai Citizens with full power to delegate and decide on appointments and departments.
- 2. The City Government shall have financial and legislative autonomy: The City Government shall have complete financial and legislative autonomy to be able to generate its own revenue for delivering urban services, as well as make its own laws for the purpose of city governance.
- 3. The City Government shall provide for but not produce public services: The role of the City Government will be to spend tax collections on those things that cannot be produced privately. The City Government shall endeavour to move in the direction of limiting its role in the production of public services.
- 4. The City Government shall not create or maintain monopoly over institutions and services: No sector or area shall be reserved exclusively for the City Government.
- 5. The City Government will expand choices for consumers by encouraging competition for delivery of services: The delivery of public services must be designed to provide consumers with more choices and should be aimed at increasing efficiency.
- 6. The City Government will deregulate and de-license to reduce complexity:

 The City Government shall strive towards minimal regulation and shall create a transparent system of licensing.
- 7. The City Government will ensure decentralisation of decision-making and greater citizen participation: Decision-making on expenditures should be left to the lowest rung of government that can effectively look after it. The City Government should allow for citizen involvement in terms of major policy deliberations.
- 8. The City Government will not discriminate amongst citizens and shall treat everyone equally: Whether for employment opportunities or for contractual purposes or anything else involving City Government, it shall follow a principled policy of non-discrimination.
- 9. The City Government shall ensure complete accountability and transparency: The City Government shall, through all means possible, regularly publish all information in the simplest and easiest form.
- 10. **The City Government shall maintain a balanced budget**: The City Government shall maintain a balanced budget and should not run deficits or surplus under any circumstances.

KEY FEATURES OF THE BILL

STRUCTURE

- 1. A directly elected and empowered Mayor with executive powers.
- 2. A professional city administrator (termed CEO) appointed by and accountable to the Mayor.
- 3. Each Ward to have a Ward Committee with elected Councillor and Area Sabha Representatives as members.
- 4. A City Assembly with legislative powers and power to veto with the Mayor.

FINANCE

- 1. Direct allocation of money to Ward Committees for selection of projects in respective wards.
- 2. The Corporation to have autonomy to raise/borrow money without prior approval of the State Government.
- 3. The Corporation to follow the principles of balanced budgeting.
- 4. Public services not be ordinarily subsidised except when justified and provided as direct unconditional cash transfer.

SERVICE DELIVERY

- 1. Wherever possible, public works and services to be contracted out through competitive bidding with mandatory quality standards.
- 2. Every legislation/regulation has to go through a cost-benefit analysis along with its alternatives and will only then be passed by the City Assembly.

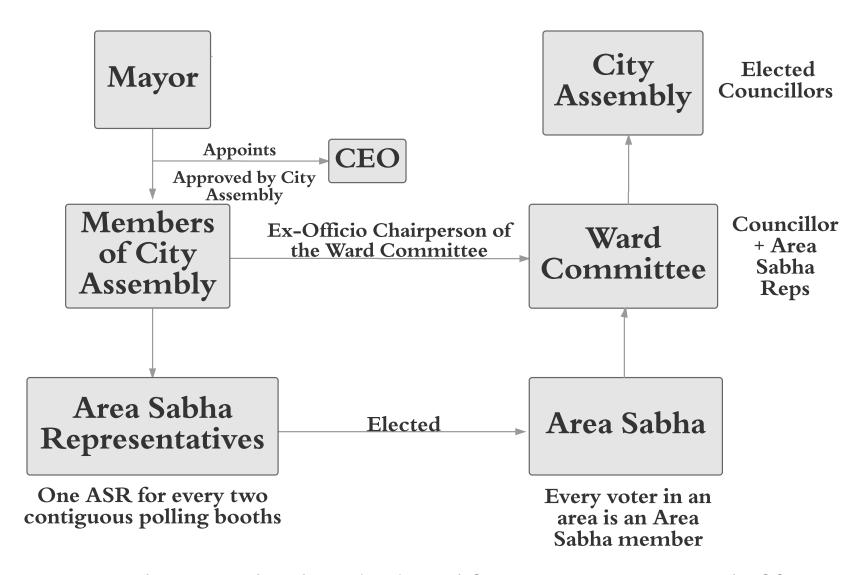
TRANSPARENCY

- 1. All meetings of the Assembly and committees to be video recorded and made open to public with a special electors meeting with the Mayor every quarter.
- 2. All the information related to the Corporation's functioning and administration to be made accessible to the public.

ACCOUNTABILITY

- 1. Power to Recall Mayor and Councillors (MCAs) with the public.
- 2. An Urban Utility Regulator to be established to monitor quality, cost of public services and address consumer grievances.
- 3. Performance Management Systems for employees to be laid down with focus on outcomes.

STRUCTURE OF THE CORPORATION



Mayor, MCAs and ASRs to be directly elected for a coterminus period of five years