B.PAC
Let's Be Better



The B.PAC Times

Vol 68

2026-27 Q2 in Review

A Quarter of Policy Dialogue & People-Centric Progress

Pictured: Bengaluru Fort

FROM THE CEO'S DESK



Dear Bengalurigas,

The quarter has once again demonstrated the value of bringing citizens, institutions, government, experts, and partners together to address Bengaluru's most pressing urban challenges. Across our programs, B.PAC continued to translate research and citizen insights into policy engagement, community action, and practical solutions.

Under **B.ENGAGED**, we strengthened participatory and evidence-based urban governance through advocacy and youth engagement. We engaged with the Hon'ble Bengaluru Development Minister **Sri Krishna Byre Gowda**, the Greater Bengaluru Authority, BSWML, and other civic institutions on issues ranging from solid waste management and public sanitation to infrastructure and climate resilience. Our engagement with RWAs and CSOs also strengthened direct dialogue between citizens and civic administration. We further advanced civic preparedness through discussions with KSNDMC and expanded neighbourhood-level climate action through air quality monitoring initiatives. Our Youth Engagement initiatives also connected young citizens with the institutions and processes that shape their city.

Our work on **B.GREEN** brought data and citizen participation to the forefront of environmental action. The Bengaluru Public Toilet Audit 2026 assessed 142 public toilets across the GBA area. It revealed significant gaps in functionality, cleanliness, accessibility, and safety: 37 toilets (26%) were completely non-functional, and only 9 had ramps. The findings and recommendations have helped place public sanitation firmly within the urban governance discourse. Alongside this, more than 500 students participated in our Clay Ganesha workshops, promoting environmentally responsible celebrations.

Through **B.SAFE**, we launched a new batch of auto driver training for women in Mahadevapura, inagurated by Ms. Manjula Aravind Limbavali, MLA, Mahadevapura. Our engagement with KMDC, Exponent Energy, Sun Mobility, public representatives, and potential mobility partners explored pathways to vehicle ownership, EV adoption, government support, and sustainable livelihoods. A breast cancer screening program in partnership with Biocon Foundation screened 39 women, while our MoU with CGI for the Mahila Mattu Makkala Cyber Rakshaka Dala facility at the CID Office, Mahadevapura, expanded our work into institutional cyber safety for women and children.

B.MOBILE continued to advocate for people-centric and evidence-based mobility planning. We participated in stakeholder consultations on HSR Layout street improvements, examined the proposed elevated corridors on Indiranagar 100 Feet Road and Hosur Road, and engaged with BSMILE and other stakeholders to understand and respond to major infrastructure proposals. Our recommendations continue to emphasise transparent, data-driven planning that prioritises public transport, pedestrians, cyclists, and the long-term sustainability of Bengaluru's urban environment.

B.CLIP continued to demonstrate the power of sustained citizen leadership. With 10 batches of civic leaders now forming a growing network, B.CLIP Milana 2026 brought leaders from across all batches together to reconnect, share experiences and explore collective action. More than 20 B.CLIP leaders also participated in the GBA–BSWML consultation on solid waste management, while individual civic interventions continued to address everyday neighbourhood concerns.

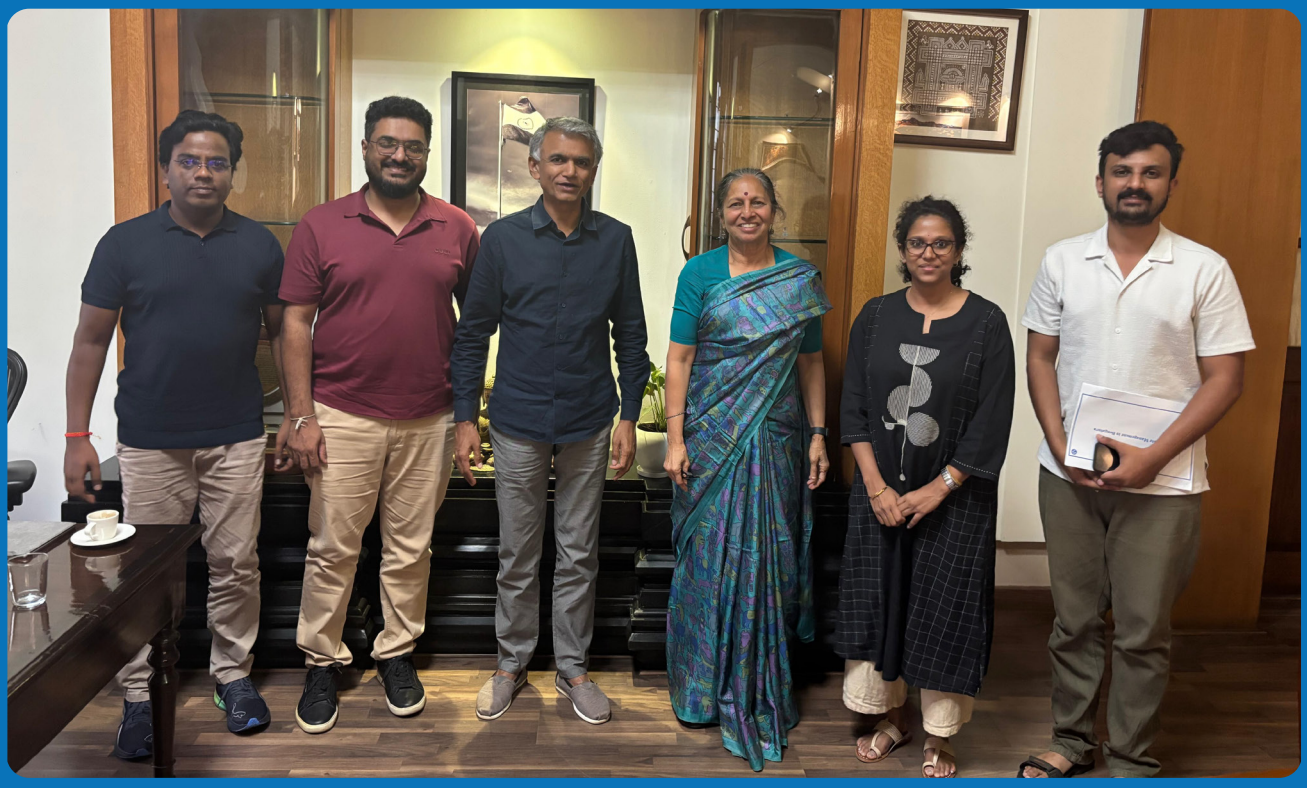
As Bengaluru moves toward an important phase of urban transformation and the upcoming GBA elections, B.PAC remains committed to strengthening informed citizenship, accountable governance and evidence-based urban policy. Our continued focus will be on building partnerships, generating knowledge, and enabling citizens to become active participants in shaping the future of their city.

Together, we can build a Bengaluru that is inclusive, resilient, sustainable, and future-ready.

Warm regards,
Revathy Ashok
Hon. Managing Trustee & CEO

B.ENGAGED

Engagement with the Hon'ble Bengaluru Development Minister



B.PAC held a strategic engagement with **Hon'ble Bengaluru Development Minister Shri Krishna Byre Gowda** on key urban governance priorities. The meeting included presentations on B.PAC's recommendations for **Construction and Demolition Waste Management,** findings from the **Bengaluru Public Toilet Audit,** the **IISc Inner Ring Metro study**, and other public infrastructure initiatives.

The engagement highlighted the need for coordinated institutional action, sustainable infrastructure planning, and integrated governance approaches to Bengaluru's growing urban challenges. The Minister responded positively to the evidence-based recommendations and assured proactive consideration of the issues presented.

Civic Preparedness for Disaster Emergencies

B.PAC continued its work on community preparedness through an engagement with **Mr. S.S.M. Gavaskar, Junior Scientific Officer, Karnataka State Natural Disaster Monitoring Centre (KSNDMC).** The discussion explored opportunities to strengthen disaster preparedness among neighbourhood communities, including community capacity building, public awareness, and the use of technical guidance and institutional expertise.

The engagement also examined how KSNDMC's resources could contribute to community-oriented interventions under the **Disaster Management vertical of the Bengaluru Climate Action and Resilience Plan.** A formal communication was subsequently sent to the Director, KSNDMC, to explore potential collaboration.

RWAs and CSOs Engage with Civic Administration



Bengaluru City West Corporation, in association with B.PAC, organized an open interaction between **Resident Welfare Associations (RWAs), Civil Society Organizations (CSOs),** and **Shri Jagadeesha G., IAS, Commissioner, Bengaluru Central City Corporation.**

The interaction created a common platform for citizens to present ward-level concerns and practical suggestions directly to the civic administration. Key issues raised included **solid waste management and blackspot removal, potholes, drain desilting, walkability, and footpath maintenance.**

The Commissioner acknowledged the concerns and indicated that proactive measures were being taken as a priority. During the discussion Mr. Ranganath, KAS , Additional Commissioner (Revenue); Mr. Hemanth Sharan, KAMS, Joint Commissioner, Central Corporation; Dr Shivakumar, Health Officer; Central Corporation ,Mr. Bheemesh - DGM, Central Corporation, SWM; and Gurushanthappa, PS to Central Commissioner were also present.

Neighbourhood Air Quality Monitoring

B.PAC facilitated a briefing session with **Aurassure** for communities from Mahadevapura Assembly Constituency and GBA Central City Corporation to explore neighbourhood-level air quality monitoring.

The initiative builds on earlier discussions with B.CLIP leaders on the importance of hyperlocal air-quality data. Communities were introduced to how real-time neighbourhood data can help identify local pollution patterns that may not be visible in city-wide averages.

Stakeholders including **Aurassure, RMF, CSTEP, NOTF, B.CLIP Leaders, RWAs, and CSOs** are part of the broader engagement.

Participating communities were encouraged to explore the possibility of hosting air quality monitors within their neighbourhoods and contribute to building a network of hyperlocal air quality data points across Bengaluru. Interested communities were invited to express their interest by registering through the Expression of Interest link shared by Aurassure.

Virtual Round Table on Draft GBA Parking Rules 2026

B.PAC convened a **Virtual Round Table on the Draft Greater Bengaluru Authority (Parking) Rules, 2026,** bringing together experts from urban mobility, transportation, urban planning, public policy, and parking solutions. Experts included **Mr. Satya Arikutharam, Mr. Pawan Mulukutla, Mr. Sriharsha Chowdary, Mr. Ashish Verma, Ms. Sonal Shah, Mr. Vijay Narnapatti, Mr. Nitin Pai, Mr. Ashwin Mahesh, and Mr. R.K. Misra,** with the discussion moderated by **Ms. Revathy Ashok, CEO, B.PAC.**

The discussion examined parking as a mobility and demand-management tool, covering zone-based pricing, parking hierarchies, enforcement, technology and data, public transport, walking and cycling, and the use of parking revenues for sustainable transport.

The recommendations included shifting from fee collection toward mobility management, differential pricing for EVs and private vehicles, controlling parking supply near transit hubs, better residential parking management, dedicated pick-up/drop-off zones, reinvestment of parking revenues into pedestrian infrastructure, GIS-based parking governance, and dedicated freight and emergency bays.

The inputs from the expert discussion and public consultation were consolidated into B.PAC's recommendations and submitted to the Urban Development Department, Government of Karnataka, for consideration.

Key Recommendations

- Shift to Mobility Strategy: Shift focus from fee collection to actively promoting public transit and EV adoption.
- Pricing Hierarchy: Charge lower fees for shared EVs and paratransit, and highest fees for private fossil-fuel cars.
- TOD Supply Control: Freeze parking expansion near transit hubs and raise rates to encourage last-mile walking.
- Curb & Residential Management: Enforce residential street parking rules and create 15-minute fee-free pick-up/drop-off zones.
- Small Vacant Plots: Allow plots under 260 sq.m to host space-efficient two-wheeler, bicycle, and EV parking.
- Revenue Reinvestment: Direct parking fees into dedicated funds for local footpaths and pedestrian connectivity.
- GIS & Zonal Governance: Build a GIS tracking system and give local city zones clear authority for enforcement.
- Logistics & Emergency Bays: Establish freight loading zones and grant free, dedicated parking to active ambulances.



Watch the Virtual Roundtable

Click Here for Highlights and Detailed Recommendations

Youth Engagement: Learning Urban Climate Governance



B.PAC facilitated an academic exposure visit for students from **Mount Carmel (Deemed-to-be University)** to key urban governance institutions in Bengaluru.

At the **Integrated Command and Control Centre,** students were introduced to real-time dashboards covering air quality, ward-level weather conditions, and forecasting tools used for disaster preparedness and emergency response.

The students also interacted with officials from the GBA Horticulture Department and the Bangalore Climate Action Cell, gaining insights into lake rejuvenation, park conservation, urban biodiversity, ward-level climate planning and the Bengaluru Climate Action, and Resilience Plan.

Learning Public Policy & Politics Beyond the Classroom

B.PAC organized an educational visit to **Vidhana Soudha** for **26 students from the Department of Humanities, Presidency College Autonomous, Bengaluru.** The students observed the functioning of the Legislative Assembly and gained first-hand exposure to legislative discussions, democratic processes, and the functioning of government.

B.PAC also facilitated a session by **Mr. Harish N., Senior Advocate,** for students from Mount Carmel College, covering the procedures, rules and functioning of the Legislative Assembly and the roles and responsibilities of its members.

Local Sustainability and Climate Change Workshop

The Centre for Research in Social Sciences and Education, JAIN (Deemed-to-be University), organised a workshop on "Local Sustainability and Climate Change Issues in Karnataka, with a Focus on Bengaluru" and invited Harshitha Venkatesh, Program Lead-B.ENGAGED, and Suman M P, Research & Program Associate - B.ENGAGED, to facilitate the session. The session covered the **Greater Bengaluru Authority, Climate Action Cell, and Bengaluru Climate Action and Resilience Plan,** including an overview of its seven sectors and Bengaluru's current challenges.

B.GREEN

Bengaluru Public Toilet Audit Report Release, 2026



B.PAC released the Bengaluru Public Toilet Audit Report, 2026, a citizen-led assessment of 142 public toilets across the Greater Bengaluru Authority limits. The audit examined functionality, hygiene, accessibility, safety, and user experience, highlighting significant gaps in Bengaluru's public sanitation infrastructure.

Key findings include:

- **142** public toilets audited across Central, North, South, and West Bengaluru.
- **37 toilets (26%)** were completely non-functional.
- Only **6 toilets (4.2%)** were rated "Very Clean".
- **58%** had persistent foul odour.
- Only **56%** were adequately lit.
- Only **9 toilets** had ramps, leaving nearly **94% inaccessible to persons with disabilities.**
- Water was available in only around **40% of functional toilets.**

The findings demonstrate that Bengaluru's sanitation challenge is not simply about constructing more toilets. The immediate priority is to ensure that existing facilities are functional, safe, accessible, inclusive, and properly maintained.

B.PAC's key recommendations include:

- A **30-day emergency repair campaign** to restore all non-functional toilets.
- A single **Public Toilet Management Cell** under the GBA.
- Moving from "Build-Only" contracts to **five-year Operate & Maintain contracts** with performance monitoring.
- Ensuring uninterrupted water, lighting, soap dispensers, and dustbins.
- Retrofitting existing toilets for universal accessibility.
- Creating women-friendly and gender-inclusive facilities, including She-Toilets and transgender-inclusive toilets.



The report received extensive coverage across national, regional, and Kannada media, helping bring public sanitation and accountability into wider public discussion.

The Hindu, Bangalore Mirror, New Indian Express, The Print, News Trail, Times Of India, Deccan Herald, NDTV, Hindustan Times, Deccan Chronicle, Prajavani, One India, Vijaya Karnataka, Etv Bharath, Times Now Kannada, Hosadigantha, Kannada Prabha, Republic Kannada, Pragathi Vahini, Suvarna News, Udayavani and Zee News

Click to access the detailed report

Clay Ganesha Initiative

As part of B.PAC's efforts to promote environmentally responsible celebrations, **B.CLIP Leaders Mr. Sampath Ramanujam, Ms. Divya, Ms. Kaveri, Ms. Deepika and Ms. Asha Sultana** organized Clay Ganesha workshops across schools.

More than **500 students** participated in the hands-on sessions, learning to create clay Ganesha idols while understanding the environmental importance of sustainable festival practices. The initiative combined experiential learning with environmental awareness and encouraged students to take the message of responsible celebrations back to their families and communities.





Cutlery Bank Pilot Initiative

B.PAC continued its work on sustainable alternatives to disposable cutlery through a preliminary consultation with **B.CLIP Leader Ms. Jayalakshmi** and cutlery bank operators **Ms. Sowmya Raghavan, Ms. Annapurna, Ms. Sharada, and Mr. Siddarth.**

The proposed pilot aims to encourage the use of reusable cutlery while exploring the potential for livelihood opportunities through community-led circular economy models.

The engagement will help assess the feasibility of a scalable cutlery bank model and identify opportunities to strengthen reusable alternatives to single-use products in Bengaluru.

B.SAFE

Engaging Public Representatives for Women Auto Drivers



B.PAC presented the **B.SAFE STHREE DRIVES** initiative to **Hon'ble Rajya Sabha MP Shri G. C. Chandrashekhar,** highlighting the program's work in training women auto drivers, supporting licensing and creating pathways toward sustainable livelihoods and vehicle ownership. Shri Chandrashekhar appreciated the initiative and expressed willingness to discuss the program with the Hon'ble Chief Minister and explore support for **Pink EV Autos** for women beneficiaries. B.PAC also met **Ex-Mayor Shri Sampath** to discuss STHREE DRIVES and the broader work being undertaken with women auto drivers. The engagement opened the possibility for further discussions on strengthening support for the program.

Launching New Batch of Auto Driver Training at Mahadevapura



B.PAC and CGI Global launched the **Auto Driving Skills Training Program for Women 2026 in Mahadevapura,** aimed at creating sustainable livelihood opportunities, financial independence, and greater mobility for women and transgender persons through skill development and access to the urban mobility sector.

The launch was attended by **Ms. Manjula Aravind Limbavali, MLA, Mahadevapura,** along with Guests of Honour **Ms. Revathy Ashok, CEO, B.PAC; Ms. Pranavi Papasani, Vice President – APAC SBU Controller, CGI; Mr. Sagar Patel, VP Consulting Delivery, BFSI BU, CGI; and Mr. Sudhakar Pai, Director – ESG & CSR, CGI.**

Exploring Government Support for Women Auto Drivers

B.PAC engaged with the **Karnataka Minority Development Corporation (KMDC)** and formally submitted a letter seeking support for women auto drivers under relevant government schemes. The engagement explored possible subsidy and financial assistance mechanisms that could help eligible women beneficiaries purchase and own their own autos. The engagement forms part of B.PAC's efforts to connect women auto drivers with government support and create sustainable livelihood opportunities.

Exploring EV Auto Solutions – Exponent Energy & Sun Mobility

B.PAC held discussions with **Exponent Energy and Sun Mobility** to understand available electric auto solutions and their potential application to the women auto-driver livelihood model. The discussions covered EV auto specifications, Battery capacity, Vehicle pricing, Charging requirements, Battery-swapping solutions, Rental, and Ownership models. The objective was to identify practical pathways through which women drivers could access EV autos, particularly where upfront vehicle ownership may be a barrier.

Breast Cancer Screening for Women Auto Drivers



In collaboration with **Biocon Foundation,** B.PAC conducted a breast cancer screening program for women auto drivers. A total of **39 women were screened,** with **one woman referred for further medical evaluation.** The initiative extends B.PAC's engagement with women auto drivers beyond mobility and livelihoods to include preventive healthcare and wellbeing. It demonstrates the potential of CSR partnerships to support the wider needs of women participating in the program.

Cyber Suraksha – Mahila Mattu Makkala Cyber Rakshaka Dala Facility

B.PAC has signed an **MoU with CGI** for the construction of the **Mahila Mattu Makkala Cyber Rakshaka Dala facility at the CID Office, Mahadevapura.** The MoU formalises the partnership and enables the project to move into the implementation stage.

The proposed facility will strengthen institutional efforts around cyber safety and the protection of women and children. It also expands the scope of B.SAFE beyond physical safety and mobility to address emerging challenges in the digital environment.

B.CLIP

B.CLIP Milana 2026 – Together for a Better Bengaluru



Civic leaders from **B.CLIP Batches 1 to 10** came together for B.CLIP Milana 2026, bringing together more than a decade of civic leadership and experience. The gathering provided an opportunity for leaders across batches to reconnect, share their experiences and explore opportunities for collective action. With the upcoming GBA elections, the interaction also highlighted the opportunity for B.CLIP alumni to take their civic commitment into local governance by participating in the electoral process and, for those who choose to contest and are elected, bring their problem-solving experience and citizen-centric approach into the GBA. From civic projects and public policy to community action and advocacy, B.CLIP leaders continue to demonstrate how sustained citizen engagement can create meaningful change in Bengaluru.

B.CLIP Leaders Participate in Solid Waste Management Consultation



B.PAC and **20+ B.CLIP Leaders** participated in a public consultation on Household Solid Waste Management organized by the Greater Bengaluru Authority and Bengaluru Solid Waste Management Limited to discuss strengthening waste management operations, improving existing guidelines and increasing citizen participation. The consultation was attended by **Hon'ble Bengaluru Development Minister Sri Krishna Byre Gowda, Sri Maheshwar Rao M., IAS, Chief Commissioner, GBA, and Mr. Kareegowda, IAS, CEO, BSWML.** B.CLIP leaders brought ground-level perspectives from their neighbourhoods into the larger discussion on Bengaluru's waste management systems.

B.CLIP Impact: Turning Civic Concerns into Action

B.CLIP Leader Venilla from Ramaswamy Palya took up two neighbourhood-level civic issues concerning manhole leakage and debris affecting movement in the ward. Following a complaint regarding the leakage, the issue was addressed within 4–5 working days. Venilla also took up the issue of debris affecting movement in Ramaswamy Palya, Shivajinagar constituency, highlighting the importance of identifying and escalating everyday civic concerns that directly affect residents and public movement. These interventions demonstrate how B.CLIP leaders continue to engage with local issues and work toward practical solutions at the neighbourhood level.

B.MOBILE

Stakeholder Consultation for HSR Layout Street Improvements

B.PAC participated in a stakeholder consultation with residents of **HSR Layout,** alongside officials from the Greater Bengaluru Authority, the Assistant Executive Engineer, the project Urban Designer, and representatives from Sensing Local.

B.PAC had identified streets and junctions around **11th Cross, HSR Layout,** and participated in a joint site assessment to understand existing mobility and public realm conditions.

Five junctions were evaluated, with residents identifying two locations as immediate priorities for intervention:

- Junction near **Yellakunte Government School**
- Junction along **27th Cross Road**

The consultation brought together community experience and technical assessment to identify practical opportunities for improving safety, movement, and the quality of public spaces.

Deliberating the Need for Proposed Elevated Corridors

Following the GBA's announcement of **10 elevated corridors,** B.PAC engaged with the Chief Commissioner to raise concerns regarding the proposed elevated corridors on **Indiranagar 100 Feet Road and Hosur Road.**

B.PAC's concerns included:

- **Lack of empirical evidence:** Comprehensive Origin-Destination surveys and open-source traffic studies supporting the proposed routes have not been made public.
- **Ecological cost:** Elevated corridors could result in significant loss of Bengaluru's urban tree canopy.
- **Transport planning concerns:** Grade separation without network-level analysis could shift congestion downstream rather than address the underlying travel demand.
- **Need for evidence-based planning:** Major mobility interventions should be supported by transparent, science-backed analysis, and evaluated in the context of the wider transport network.

B.PAC continues to advocate for mobility solutions that address congestion while protecting Bengaluru's streets, public spaces, and urban ecology.

Engagement with BSMILE

The B.MOBILE team met with **Mr. Prahalad from BSMILE** to understand proposed infrastructure corridors along Hosur Road and Indiranagar 100 Feet Road. The discussion focused on the nature and extent of the proposed interventions and their potential implications for mobility, public realm, and the existing functioning of these important urban corridors. On **18 September 2026,** the B.MOBILE team, in collaboration with **Urban Designer Ms. Smita Singh,** presented its concerns to BSMILE officials regarding the proposed elevated corridor along Indiranagar 100 Feet Road. The presentation focused on the existing urban context, street character and mobility requirements of the corridor, and made the case for a more context-sensitive approach to infrastructure planning.

Communication & Outreach

SIR Awareness Campaign

A week-long social media campaign aimed at raising awareness about the Special Intensive Revision (SIR) process, educating citizens on its importance and encouraging them to complete and submit their enumeration forms ahead of the GBA elections.



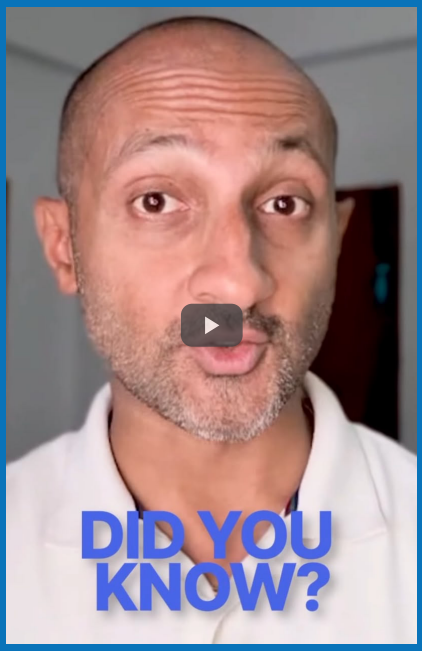


B.PAC Electoral Scramble Campaign

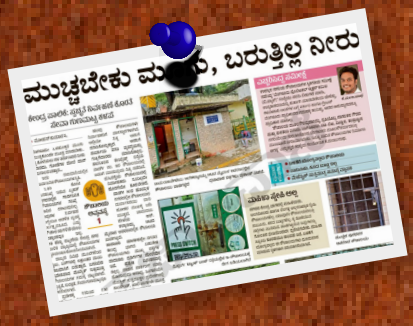
Launched in observance of International Literacy Day, B.PAC initiated a month-long Electoral Scramble campaign to promote electoral literacy through an interactive word game featuring key electoral terms. The campaign, conducted in collaboration with Bengaluru Post and Footnote Online, aimed to make electoral education more engaging, accessible and participatory.

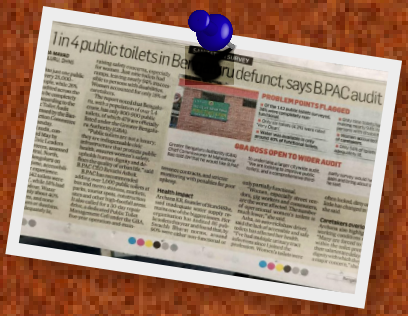
Collaboration with 'LTW with Nolan'

In observance of World Rivers Day, B.PAC collaborated with Let's talk water with Nolan, featuring Mr. Nolan Pinto, to raise awareness about Bengaluru's disappearing rivers, particularly the rivers Vrishabhavathi and Dakshina Pinakini. Through engaging digital storytelling, the collaboration aimed to spark public conversations around river conservation, expand outreach to newer audiences and open avenues for future collaborations and collective environmental action.



B.PAC in Media


ಮುಚ್ಚಬೇಕು ಮ..., ಬರುತ್ತಿಲ್ಲ ನೀರು


1 in 4 public toilets in Be...uru defunct, says B.PAC audit


ಪೂರ್ವ ಪಾಲಿಕೆ: ...ಳೆಣಿಕೆ ಶೌಚಾಲಯ

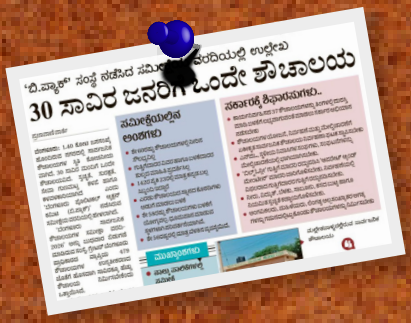

ಶೌಚಾಲಯಗ...ತಿ ಶೋಚನೀಯ


ನಗರದಲ್ಲಿನ 1...ಶೌಚಾಲಯಗಳ ಪೈಕಿ ಕೇವಲ ಆರು ಮಾತ್ರ ಸ್ವಚ್ಛ!


B'luru has one public to...or 30,000 citizens: Study

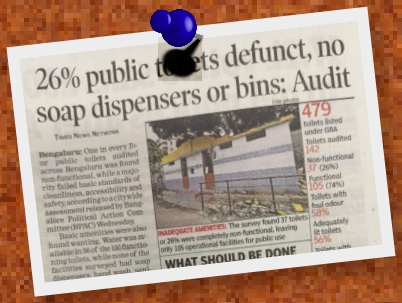

Global city needs more public toilets


ಉತ್ತರ ಪಾಲಿಕೆ: ಶೌ...ಲಯ ಸ್ಥಿತಿ ಅತಿ ಕಳಪೆ


'ಬಿ.ಪ್ಯಾಕ್' ಸಂಸ್ಥೆ ನಡೆಸಿದ ಸಮೀ...ವರದಿಯಲ್ಲಿ ಉಲ್ಲೇಖ
30 ಸಾವಿರ ಜನರಿಗೆ ಒಂದೇ ಶೌಚಾಲಯ


'ಸಂಬಳ ಇಲ್ಲ, ಫಿನ...ಲ್‌ಗೂ ಹಣ ಕೊಡಲ್ಲ'


'Only one public toile...every 30,000 persons'


26% public t...ets defunct, no soap dispensers or bins: Audit


ನಗರದಲ್ಲಿ 1000 ಶೌಚಾಲಯ ತೆರೆಯಲು ಬಿ-ಪ್ಯಾಕ್ ಸಲಹೆ


ಅಗತ್ಯ ಇರುವೆ...ಲ್ಲ ಶೌಚಾಲಯ

India Today Roundtable



Watch the Interaction

At the Indian Today Karnataka Roundtable, Ms. Revathy Ashok, CEO, B.PAC spoke on the issues that weigh heaviest on Bengalureans every day—traffic, garbage, and parking. These are not isolated problems. They are signs of how the city is planned, governed and lived in. B.PAC will continue working with citizens, RWAs and government agencies for better mobility, cleaner neighbourhoods, and accountable urban governance.

Acknowledgement

We extend our heartfelt gratitude to all our supporters, funders, partner organizations, para-statal agencies, media, civic groups, B.CLIP civic leaders, and volunteers who continue playing a vital role in our efforts to create a better future for Bengaluru.